



**Symbiosis Institute of Health Sciences, Pune**  
**Master of Business Administration (Hospital and Healthcare Management)**  
**Programme Structure 2021-23**

Catalog Course Code	Course Code	Course Title	Specialization	Credit	Internal Marks	External Marks	Total Marks
<b>Semester : 1</b>							
<b>Generic Core Courses</b>							
T2239	0401410101	Business Communication		2	60	40	100
T2353	0401410102	Entrepreneurship		2	60	40	100
T2003	0401410103	Financial Accounting		2	60	40	100
T2584	0401410104	Human Resource Management		2	60	40	100
T3187	0401410105	IT Applications for Healthcare		2	100	0	100
T2174	0401410106	Materials Management		2	60	40	100
T2573	0401410107	Organizational Behaviour		2	60	40	100
T2560	0401410108	Principles and Practices of Management		2	60	40	100
T2225	0401410109	Research Methodology		2	60	40	100
T4004	0401410110	Biostatistics & Basic Epidemiology		2	60	40	100
T4001	0401410111	Fundamentals of Hospital Planning and Engineering Issues		2	60	40	100
T4002	0401410112	Planning & Management of Hospital Clinical Services		2	60	40	100
T4003	0401410113	Planning & Management of Hospital Supportive Services		2	60	40	100
T3152	0401410114	Advanced Excel		1	50	0	50
T6478	0401410115	Creativity & Innovation		1	50	0	50
T4005	0401410116	Integrated Disaster Management *		0	0	0	Non Letter Grade
<b>Total</b>				<b>28</b>	<b>920</b>	<b>480</b>	<b>1400</b>
<b>Semester : 2</b>							
<b>Generic Core Courses</b>							
T2216	0401410201	Business Statistics		2	60	40	100
T2114	0401410202	Essentials of Marketing Management		2	60	40	100
T2777	0401410203	Management Accounting		2	60	40	100
T3188	0401410204	MIS for Hospitals		2	100	0	100
T4007	0401410205	An Overview of Health Insurance		2	60	40	100
T4006	0401410206	An Overview of Pharmaceutical Sector		2	60	40	100
T4008	0401410207	Health Regulatory Environment		2	100	0	100
T4016	0401410208	Quality & Accreditation in Healthcare Sector		2	60	40	100



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T4301	0401410209	Study Report : Public health Sector Undertakings / Healthcare Govt. agencies		2	100	0	100
T2219	0401410210	Operations Research		1	50	0	50
T4598	0401410211	Conceptualization & Management of Events - I		1	50	0	50
<b>Total</b>				<b>20</b>	<b>760</b>	<b>240</b>	<b>1000</b>
<b>Generic Elective Courses Group</b>							
T4009	0401410212	An Overview of Clinical Research		1	50	0	50
T6562	0401410213	Writing a Research Proposal: RM III		1	50	0	50
<b>Total Required Credits</b>				<b>1</b>	<b>50</b>	<b>0</b>	<b>50</b>
<b>Semester : 3</b>							
<b>Generic Core Courses</b>							
T4903	0401410301	Summer internship programme		4	120	80	200
T2227	0401410302	Business Analytics		2	100	0	100
T2035	0401410303	Introduction to Financial Management		2	60	40	100
T2220	0401410304	Operations Research		2	100	0	100
T2193	0401410305	Project Management		2	100	0	100
T2253	0401410306	Strategic Management		2	60	40	100
T2283	0401410307	Talent Management		2	60	40	100
T4013	0401410308	Community Health		2	100	0	100
T4298	0401410309	Conceptualization and Management of Events - II		2	100	0	100
T4012	0401410310	Organisation & Administration of Super Specialty Hospitals		2	60	40	100
T4011	0401410311	Health Economics		2	60	40	100
TH4084	0401410312	Service Operations Management		2	60	40	100
T4014	0401410313	National Health Programme		1	50	0	50
T0100	0401410314	Research Publication *		0	0	0	Non Letter Grade
<b>Total</b>				<b>27</b>	<b>1030</b>	<b>320</b>	<b>1350</b>
<b>Generic Elective Courses 3 Group</b>							
T4871	0401410315	Healthcare Insurance -1		4	120	80	200
T4872	0401410316	Pharmaceutical Management 1		4	120	80	200
T4870	0401410317	Healthcare IT-1		4	120	80	200



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T1253	0401410318	Information Technology & Intellectual Property		2	60	40	100
T3167	0401410319	Introduction to Business Intelligence		2	60	40	100
T2087	0401410320	Business Modeling and Planning		2	60	40	100
<b>Total Required Credits</b>				<b>6</b>	<b>180</b>	<b>120</b>	<b>300</b>
<b>Semester : 4</b>							
<b>Generic Core Courses</b>							
T2236	0401410401	Corporate Governance and Ethics		2	60	40	100
T4017	0401410402	Industrial Regulatory Environment		2	100	0	100
T4701	0401410403	Dissertation		2	60	40	100
T4018	0401410404	Emerging Trends in Healthcare Sector		1	50	0	50
T4010	0401410405	Non Profit Sector in Healthcare		1	50	0	50
TH4085	0401410406	Global Health Systems		1	50	0	50
<b>Total</b>				<b>9</b>	<b>370</b>	<b>80</b>	<b>450</b>
<b>Generic Elective Courses Group</b>							
T6012	0401410407	Basic German I		2	60	40	100
T6014	0401410408	Basic French I		2	60	40	100
<b>Total Required Credits</b>				<b>2</b>	<b>60</b>	<b>40</b>	<b>100</b>
<b>Generic Elective Courses Group</b>							
T4606	0401410409	Healthcare IT-2		7	210	140	350
T4608	0401410410	Pharmaceutical Management 2		7	210	140	350
T4607	0401410411	Healthcare Insurance 2		7	210	140	350
<b>Total Required Credits</b>				<b>7</b>	<b>210</b>	<b>140</b>	<b>350</b>



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Semester	Internal Credits	External Credits	Total Credits	Total Marks
Semester 1	4	24	28	1400
Semester 2	9	12	21	1050
Semester 3	11	22	33	1650
Semester 4	5	13	18	900
<b>Total</b>	<b>29</b>	<b>71</b>	<b>100</b>	<b>5000</b>